









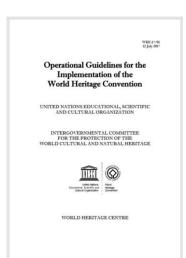
MEĐUNARODNA KONFERENCIJA

SVJETSKA BAŠTINA - PLANIRANJE I UPRAVLJANJE

23. – 25. listopada 2024. DUBROVNIK

dr. Katia Basili
INTEGRATED WORLD HERITAGE
MANAGEMENT

UNESCO Integrated approach to heritage management



OG par. 112:

«Effective management involves a cycle of short-, medium- and long-term actions to protect, conserve and present the nominated property.

An integrated approach to planning and management is essential to guide the evolution of properties over time and to ensure maintenance of all aspects of their Outstanding Universal Value.

This approach goes beyond the property to include any buffer zone(s), as well as the wider setting».



HISTORIC [Layers: old and new]

URBAN [Heritage: tangible and intangible]

LANDSCAPE [Setting: nature and culture]

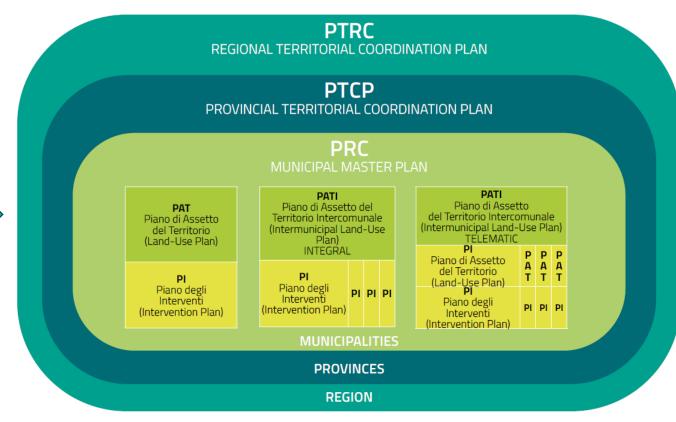
APPROACH

[Management: community involvement and partnerships]

Spatial and urban planning system

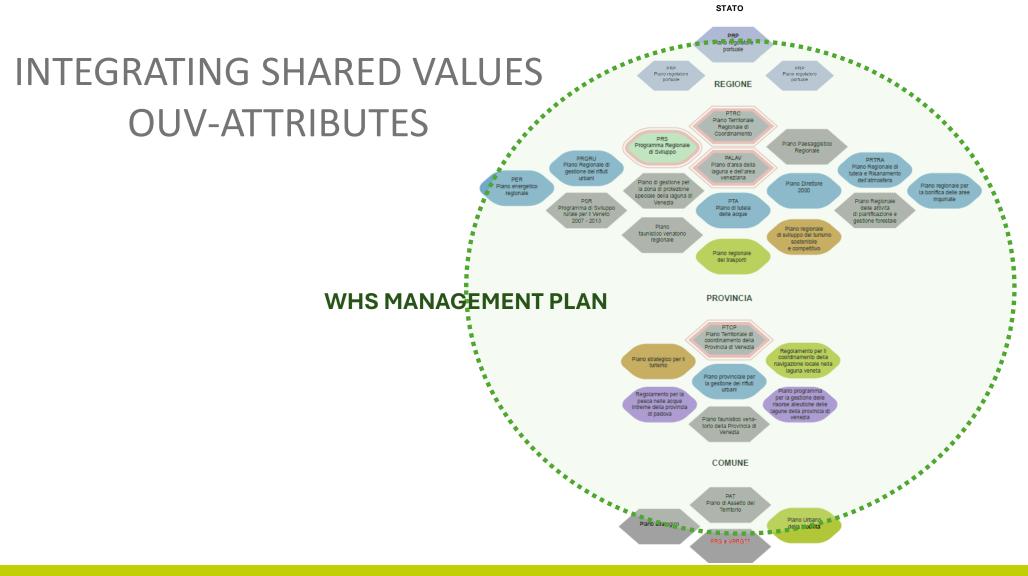
The Territorial Planning system of the Veneto Region is divided into three different levels connected hierarchically







What is the **level of integration** of your **MP** with **spatial plans**?





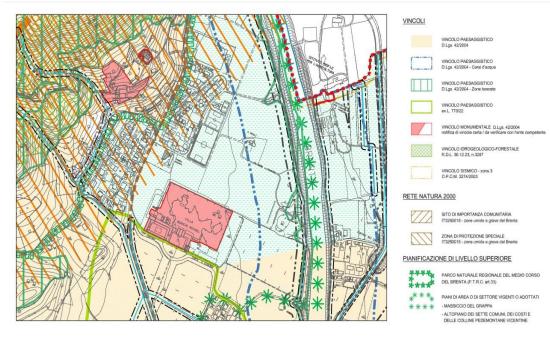


Urban plans – conservation rules

- Structural plan (Piano di Assetto del Territorio -PAT): Palladian palaces and Villas have been classified with their respective constraints (Regional, Provincial, Municipal and national legislation)
- Intervention Plan (Piano degli Interventi –PI)

Villa Bassano del Vicenza PAT: Angarano, Grappa carta dei vincoli e della Vincoli da PRC detta Villa quartiere pianificaz. Territoriale: Bianchi Michiel Angarano di Coni visuali Art. 61 Bassano Vincolo monumentale D.lgs. Icone di paesaggio Art. 3 42/2004 punto 3 e art. 59 P.M.A. Fascia di ricarica (prontuario di mitigazione acquiferi ambientale) art.12) Vincoli da PTCP carta delle invarianti Contesto figurativo di Invarianti di natura "Villa Bianchi Michiel" paesaggistica: PTCP Art. 44 N.T.O. Icone di paesaggio art. 7 Invarianti di natura storico monumentale: PAT – Map of Constraints and Ambito delle ville e Territorial Planning complessi monumentali esterni al centro storico e ai nuclei storici art. 11

GIS system





City of Vicenza and the Palladian Villas of the Veneto

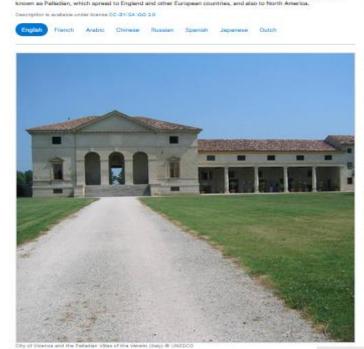
Founded in the 2nd century B.C. in northern Italy, Vicenze prospered under Venetian rule from the early 15th to the end

of the 18th century. The work of Andrea Pallacio (1508-80), based on a detailed study of classical florain architecture.

gives the city its unique appearance. Palladio's urban buildings, as well as his villas, scattered throughout the Veneto

region, had a decisive influence on the development of architecture. His work inspired a distinct architectural style

City of Vicenza and the Palledien Villes of the Veneto









Inscription criteria

(i): to represent a masterpiece of human creative genius

Vicenza represents a unique artistic achievement in the many architectural contributions of Andrea Palladio, integrated within its historic fabric and creating its overall character. Scattered in the Veneto, the Palladian villas are the result of this Renaissance master's architectural genius. The numerous variations of the villa pattern are evidence of Palladio's constant typological experimentation, carried out by means of the reworking of classical architecture patterns.

(ii): to exhibit an important interchange of human values, over a span of time or within a cultural area of the world, on developments in architecture or technology, monumental arts, town-planning or landscape design

Palladio's works in the city of Vicenza and in the Veneto, inspired by classical architecture and characterized by incomparable formal purity, have exerted exceptional influence on architectural and urban design in most European countries and throughout the world, giving rise to Palladianism, a movement named after the architect and destined to last for three centuries

Outstanding Universal Value Brief synthesis

The city of Vicence and the Palladian villas of the Veneto is a serial site including the city of Vicence and till Palladian villas acatiered in the Veneto area. Inscribed on the World Heritage List in 1994, the site initially only the city of Vicence with its trently-three buildings attributed to Palladio, as well as three villas arms a Teenty-one villas included in several provinces were later included in the 1995 site extension.

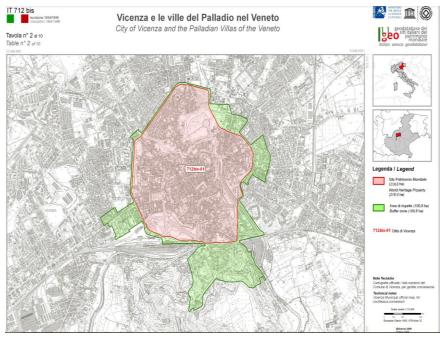
Founded in the 2nd century BC in northern flaty, Vicenza prospered under Venetian rule from the early 15t of the 18th century. The work of Anthea Pathado (1568-80), based on a detailed study of classical fromen gives the city its unique appearance. The patezoi, or town houses, were fitted into the unban seature of the city, creating picturesque entereties and continuous attest facades in which the Veneto Cottlic style com Pathado's a thoulated classiciens.

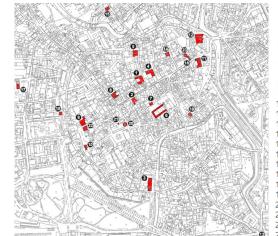
The definitive Paladian country villa synthesizes, both figuratively and materially, the functional aspects of Outmanagement of the land and the aristocratic self-glorification of the owner. Its core is the focuse-temple, a with a monumental staircase and crowned by a padiment supported by columns of the loggia. Portices exalongaids the wings starting from the main building, and often and with trevers. The different components are indeed by



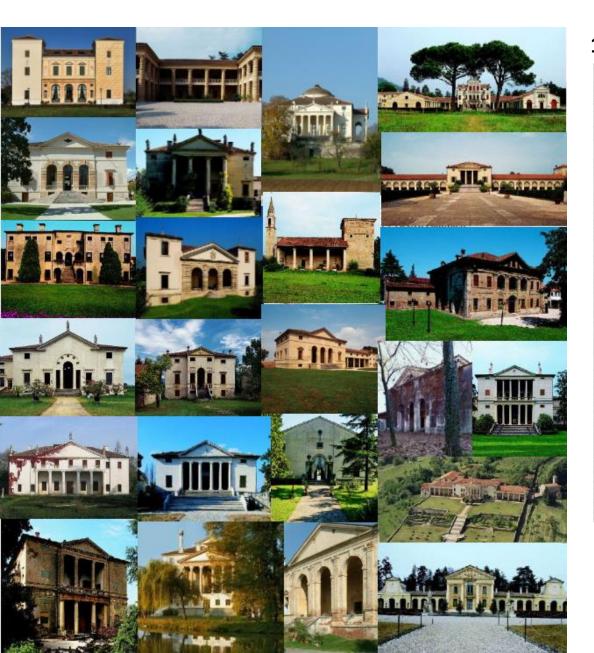


1994 - "VICENZA, CITTA' DEL PALLADIO"

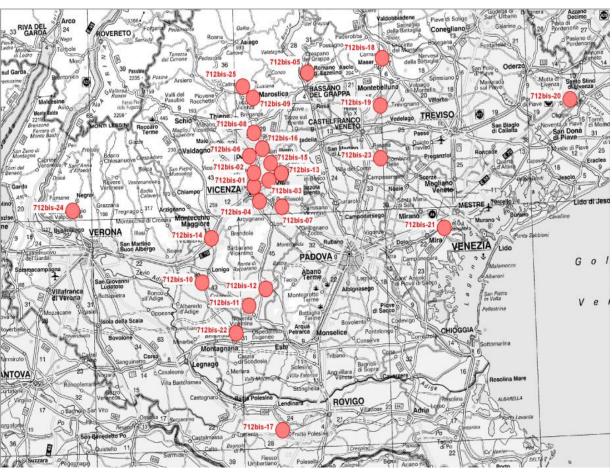




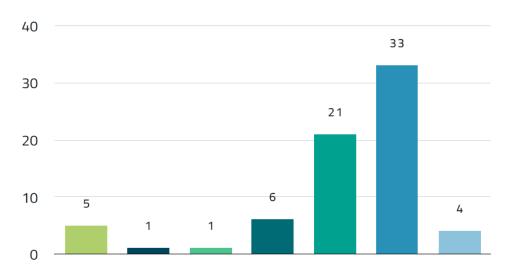
- Palazzo Barbaran da Porto
- 2. Palazzo Poiana
- 3. Palazzo Civena, Trissino
- 4. Palazzo Thiene
- 5. Palazzo Porto, Festa
- 6. Loggias of the Basilica Palladiana
- 7. Loggia del Capitaniato
- 8. Palazzo Valmarana, Braga
- 9. Palazzo Thiene, Bonin, Longare
- 10. Palazzo Porto, Breganze
- 11. Palazzo Chiericati
- 12. Olympic Theatre
- 13. Arco delle Scalette
- 14. Palazzo da Monte, Migliorini
- 15. Palazzo Schio
- 16. Casa Cogollo
- 17. Church of Santa Maria Nova
- 18. Loggia Valmarana
- 19. Palazzo Garzadori, Bortolan
- 20. Cathedral Dome
- 21. North door of the Cathedral
- 22. Palazzo Capra
- 23. Valmarana Chapel in the Church of Santa Corona



1996 - "CITTA' DI VICENZA E LE VILLE DEL PALLADIO NEL VENETO»



PROTECTION BODIES



Graph 10 - Number of public bodies and private stakeholders involved

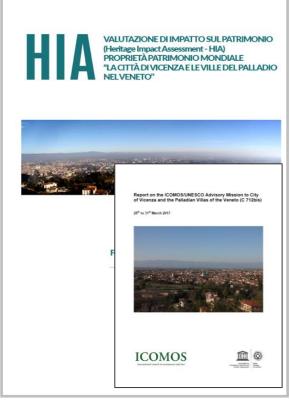
IRRV **PROVINCES** MUNICIPALITIES PRIVATE OWNERS PRIVATE INSTITUTIONS

https://www.vicenzavillepalladio.it/gestione/piano-di-gestione-2024-2030/



Reference documents



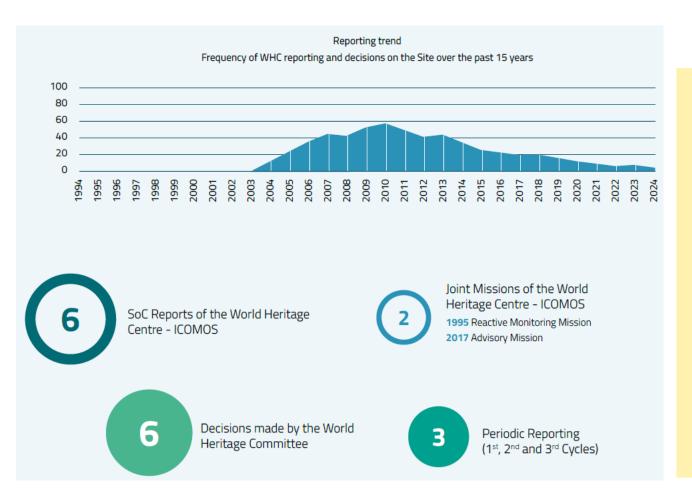






2007 2017 2018 2021 2024

SoC procedure/monitoring: opportunity for improving capacities and integrating procedures (world heritage within spatial plans & impact assessment)



TRANSFORMATION AND DEVELOPMENT

KEY ISSUES

Lack of Buffer Zones for the Villas and inadequacy of the Buffer Zone for the component part 'City of Vicenza'

Greater care for public decorum and street furniture in some parts of the City of Vicenza

In some cases, landscape integrity endangered by urbanisation

Potentially impactful urban planning projects outside the control of the property's managing authority

Infrastructure links and road networks that could damage the Site's OUV in all its component parts

Need to improve expertise on UNESCO methodologies and approaches for the integration of the Site's OUV and HIAs in the context of World Heritage properties

STRATEGIC PROPOSALS

Integration of the Site's OUV and BZ into the territorial, landscape, urban and sectoral planning system

Monitoring of targeted transformation and development projects and integration of HIA procedures within EIAs/SEAs

Training and capacity building for the application of UNESCO approaches at Site level

Procedures for notification to WHC and ICOMOS of transformation and development plans and projects with potential impacts on the OUV of the Site

https://www.vicenzavillepalladio.it/gestione/piano-di-gestione-2024-2030/





Management process= involvement and committment = increased capacities



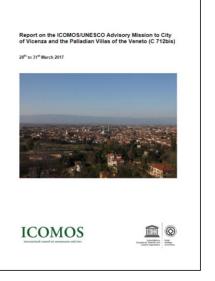


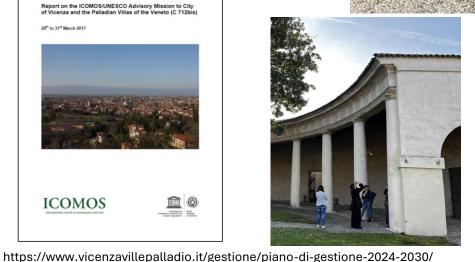














⊘Katia Basili













MANAGEMENT PLAN 2024-2030

CITY OF VICENZA AND

OF THE VENETO UNESCO World Heritage Site

THE PALLADIAN VILLAS

Strategic framework and 5 goals – 5C

itineraries, signage, etc.)

MISSION	Conserving and passing on to present and future generations the Site's OUV				
VISION	One Site, One diffused community. Building on Palladian legacy to achieve a more connected system				
	Coordination	Conservation	Capacity building	Communication	Communities
STRATEGIC OBJECTIVES (5 CS)	Adopting an effective and efficient governance system and management system	Preserving the Outstanding Universal Value of the Site	Promoting capacity building, education and reserach with a focus on the World Heritage Site	Communicating the meaning and correct dissemination of information on the Outstanding Universal Value of World Heritage	Promoting the participation of communities and stakeholders in the Site's conservation and enhancement
OPERATIONAL OBJECTIVES	- Implementation of the governance and management system - Fundraising and co- planning	Conservation of the OUV of the Site and its attributes in all its component parts (23 Palladian monuments/ palaces and Vicenza's old town centre + 24 Villas, their landscape setting and their wider setting)	- Specific training on the WH Convention system - Teaching and educational activities with focus on the WH Site - Scientific research with focus on the WH Site	- Raising awareness among public and private entities, stakeholders, citizens, visitors - Storytelling, communication - Coordinated development of the Site's image - Promotion of the cultural offering and integrated enhancement of the Site (routes/	- Permanent Laboratorio Palladio (listening tables) - Involvement of cultural and creative businesses operating within the Site - Collaboration and integration with other economic and production supply chains

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anent Laboratorio o (listening tables) vement of cultural eative businesses ing within the Site boration and tion with other nic and production chains	Ris
	Pro and

CONSERVATION		
SUB-OBJECTIVES	KEYWORDS	
Restoration and requalification	 Protection of monuments, Villas, landscape 	
Managing Site transformation	 Integration of the Site's OUV and BZ into the territorial, landscape, urbar and sectoral planning system 	
and development/Protection tools	 Monitoring of targeted transformation and development projects and integration of HIA procedures within EIAs/SEAs 	
Risk Management	Climate Change Mitigation and AdaptationEmergency management plans	
	 Interventions to promote the coordinated enjoyment and enhancement of the Site (sustainable tourism) 	
Promoting cultural enjoyment and enhancement of the Site	 Audience engagement and development strategies and their implementation 	
	 Quality standards and integrated enjoyment of cultural heritage (single ticket, etc.) 	
Improving accessibility and mobility within the Site	Soft mobility (eg cycling)Mobility service enhancement and interconnection (Local Public Transport	

https://www.vicenzavillepalladio.it/gestione/piano-di-gestione-2024-2030/









The MP as a fulfillment of the recommendations: the commitment of institutions and the civil society

ITEM	TITLE	PRIORITY	PRIORITISATION		
	CONSERVATION Transformation and development/Protection tools				
9	Managing change and communication with WHC Monitoring of transformation and development plans and projects, drafting of preliminary impact assessments on the World Heritage Site and/or integration of HIAs/SEAs with Heritage Impact Assessments, notification procedures to the World Heritage Centre	✓	ICOMOS Recommendations 2017 Nos 1-3 'US Army Military Base Setaf "Del Din" and Parco della Pace' Nos 4-6 'Building Complex Borgo Berga' Nos 7-8 'Railway Line Connection AC Milan-Venice' Nos 9-11 'Vicenza Bypass "Tangenziali" No 12 'Urbanistic Plans near Villa Trissino' No 13 'Planning controls for the wider setting' No 15 'Heritage Impact Assessments' No 16 'Notification to the World Heritage Centre' No 17 'Steering Committee and Management Plan'		
10	Adaptation and integration of the Site's OUV and the Buffer Zone into the planning system Adaptation and integration of the Site and Buffer Zone and related regulations for the conservation of the Outstanding Universal Value (OUV) and the Site's attributes into the territorial, urban and sectoral planning system	\checkmark	ICOMOS Recommendations 2017 No 12 'Urbanistic Plans near Villa Trissino' No 13 'Planning controls for the wider setting' No 17 'Steering Committee and Management Plan'		
11	Urban quality of Vicenza Study for the improvement of the urban quality of Vicenza's old town centre	√	ICOMOS Recommendations 2017 No 13 'Planning controls for the wider setting'		
12	Mitigation of visual detractors of the Villas Guidelines for the mitigation of visual detractors in the landscape setting of the Villas	✓	ICOMOS Recommendations 2017 No 12 'Urbanistic Plans near Villa Trissino' No 13 'Planning controls for the wider setting' No 14 'Villas'		
	CONSERVATION Risk management				
13	Climate Change Mitigation and Adaptation Implementation of the Sustainable Energy and Climate Action Plan (SECAP) of the Municipality of Vicenza	√	ICOMOS Recommendations 2017 No 17 'Steering Committee and Management Plan'		

https://www.vicenzavillepalladio.it/gestione/piano-di-gestione-2024-2030/



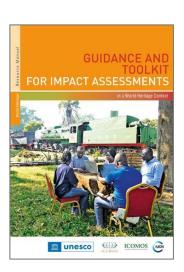
09 MANAGING C	HANGE AND COMMUNICATION WITH WHC
Project	Monitoring of transformation and development plans and projects, drafting of preliminary impact assessments on the World Heritage Site and/or integration of EIAs/SEAs with Heritage Impact Assessments according to the Impact Assessment methodology (IA) in the context of World heritage heritage assets, notification procedures to the World Heritage Centre
Strategic objective	Conservation
Sub-objective	Transformation and development/Protection tools
Specific objectives	 Monitoring of transformation and development plans and projects with potential impacts on the OUV of the Site and its attributes; Start of preliminary impact assessments on the World Heritage Site and/or integration of HIAs/ SEAs with Site Impact Assessments; Ensuring procedures for the Notification to the World Heritage Centre; Start of specialised capacity building activities on the application of IAs at the local level.
Activities envisaged by the project	 Establishment of an inter-institutional round table involving the Region, Provinces, Municipalitie and Site Superintendencies to discuss the issue of transformations and development plan relevant to the Site; Monitoring of the current status of the urban plans of the Municipalities covered by the Site is order to verify the urban forecasts in their respective areas; Monitoring of the Managing entity of the Site by the Region, Provinces and Municipalities is terms of transformation and development plans and projects on their area, on a regular bas (every six months, except for urgent situations to be reported); Specialised capacity building activities on impact assessments guidance according to the I methodology; Drafting of guidelines to manage change so that they are compatible with the conservation of the Site's OUV and attributes in all its component parts. The guidelines may be developed on the basis of the Study on the scenic-visual attributes and values of the Site 'City of Vicenza and the Palladian Villas of the Veneto' (2021); Drafting of preliminary impact assessments on the World Heritage Site and/or integration of EIAs/SEAs with Heritage Impact Assessments according to the UNESCO methodology starting from the experiences already developed for some component parts of the Site.

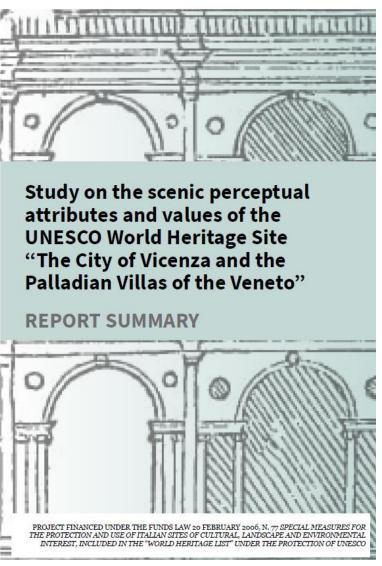
	10 ADAPTATION AND THE PLANNING SYS	INTEGRATION OF THE SITE'S OUV AND THE BUFFER ZONE INTO TEM	
	Project	Adaptation and integration of the Site's and the Buffer Zone's OUV and related regulations for the conservation of the Outstanding Universal Value (OUV) and the Site's attributes into the territorial, urban and sectoral planning system	
	Strategic objective	Conservation	
	Sub-objective	Transformation and development/Protection tools	
	Specific objectives	 Adaptation and integration of territorial, urban and sectoral planning tools, aiming at the conservation of the Site's Outstanding Universal Value (OUV) and attributes in all its component parts; Transposition of the perimeters of the component parts of the Site and the new Buffer Zones into the regional, provincial and municipal planning system. 	
Activities envisaged by the project		 Survey of the urban and territorial planning tools (PTCP) municipalities covered by the Site to verify the current status forecasts as for the protection of the Site's area and heritage plans, projects); Definition of Guidelines and drafting of a summary report to fa activities; Transposition of the areas of the PTRC in force for the municipal Palladian buildings fall, (see PTRC Technical Regulations in for World Heritage Site and Art. 75 for the Palladian Villas respections. GIS mapping of Site attributes in all its component parts; Identification of Guidelines for the integration of the Site's Owithin the implementing rules of the plans; Transposition of the perimeters of the component parts of the Buffer Zones into the territorial, municipal and sectoral planning. 	of urban planning assets (new urban cilitate monitoring alities in which the rce, Art. 73 for the lively); OUV and attributes a Site and the new ng tools.

VALUES AND ATTRIBUTES

ouv	VALORI	ATTRIBUTI	FOTO ESEMPLIFICATIVE
Criterio (i) Vicenzo rappresenta una realizzazione artistica unica riferita ai numerosi contributi architettorici di Andrea Plalladia, che sono integrati all'interno del suo tessuto storico e creano il suo carattere generale. Disseminate nel Veneto, le Ville palladiane sono il frutto del genio architettonico di questo maestro del Rinascimento. Le	Vicenza "Città del Palladio" Valore intrinseco di ciascuna opera individuale di Palladio, che costituisce nell'insieme un nucleo forte ed emergente nel tessuto urbano di Vicenza tale da rappresentare una singolare unicità	Tessuto urbano del centro storico di Vicenza, compresi i parchi, giardini storici e spazi pubblici	
numerose varianti dei modello di Villa sono la prova della castante sperimentazione tipologica dei Pallodio, effettuata mediante la rielaborazione di modelli dell'orchitettura classica. Integrità, Autenticità, Protezione e gestione	riconosciuta a livello globale Relazione tra le architetture palladiane e il tessuto urbano del centro storico di Vicenza (viste, prospetti facciate)	Ventitré edifici del Palladio con relative viste e prospetti integrate nel tessuto storico di Vicenza	
integrita, Autenicita, Protezione e gestione	Paesaggio urbano di Vicenza ("townscape")	3. Vedute di Vicenza da punti di vista rilevanti dall'alto	
	Sapiente utilizzo di materiali, metodologie, soluzioni tecniche per la costruzione di edifici/palazzi riutilizzando le strutture antiche preesistenti	Utilizzo di materiali e tecniche costruttive tradizionali in progetti di restauro degli edifici del Palladio	
Criterio (II) Le opere del Pallodio nella Città di Vicenza e nel Veneto, ispirate all'orchitettura ciassica e caratterizzate da un'imporeggiabile purezza formale, hanno esercitato un'eccezionale influenza sulla progettazione architettorica e urbano nella maggior parte dei poesi europei e in tutto il mondo, dando luogo al "palladianesimo", un movimento che prende il nome dall'architetto e destinato a durare per tre secoli.	 Contributo versatile del genio creativo in termini di sperimentazione progettuale del modelli classici Contributo originale del Palladio nella concezione delle Ville progettate per lo suago dei proprietari e come centro di proprietà terriera (la Villa si espande nelle barchesse, nel giardini, nel parchi, negli edfici agricoli e di servizio di sua pertinenza, si prolunga nelle infrastrutture e nelle colture 	 Ventiquattro Ville del Palladio (comprensive degli elementi architettonici classici casa-tempio, scalinate monumentali, frontoni su colonne della loggia, barchesse, giardini e parchi), e il loro paesaggio rurale circostante 	
Integrită, Autenticită, Protezione e gestione	agricole circostanti, nei campi, nelle colline, vive in un ambiente fisico, in un paesaggio al quale è legata da rapporti di mutua dipendenza e dal quale è – non solo visivamente – inscindibile Valore intrinseco delle singole Ville palladiane e contributo che tali opere hanno dato al carattere del paesaggio regionale in virtù delle relazioni armoniche di dialogo formale tra le Ville e il paesaggio rurale veneto	Vedute delle Ville palladiane e del loro contesto paesaggistico da punti di vista significativi a garanzia dell'integrità percettiva.	
	Influenza palladiana per i secoli successivi come riferimento per l'architettura pubblica e privata di rilevanza per il tessuto urbano della Città di Vicenza e per la diffusione del Palladianesimo in molti paesi dell'Europa Occidentale, del Regno Unito e del Continente Americano (Palladianesimo) https://www.vicenzavi	7. Patrimonio archivistico e bibliografico ed eredità del Palladio (Palladianesimo) in relazione al Sito iscritto nella Lista del Patrimonio Mondiale (1994 e 1996) illepalladio.it/gestione/piano-di-gestione-2024-2030/	

Study on the scenic perceptual attributes&values of the World Heritage Site "City of Vicenza and the Palladian Villas of the Veneto"









Comune di Vicenza - Rtp Archistudio-Sistema-Ilaria Giatti

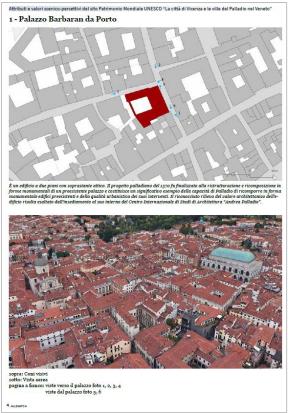
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APPENDIX

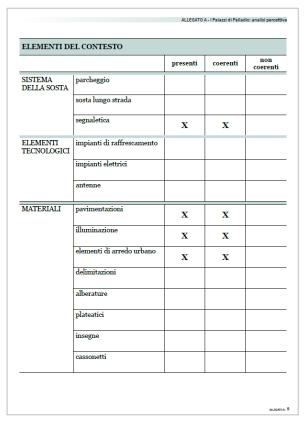
- The Palladian buildings: a perceptual analysis Bridges: a perceptual analysis
- Approach roads: a perceptual analysis C >
- D> Villas: a perceptual analysis
- Areas of visual sensitivity
- E > Cones of vision
- Map of scenic-perceptual criticalities
- Summary map of the REGULATORY system of protection TABLE 2
- Visual sensitivity map TABLE 3
- Summary map of visibility and values

Study on the scenic perceptual attributes&values of the World Heritage Site "City of Vicenza and the Palladian Villas of the Veneto"











Comune di Vicenza - Rtp Archistudio-Sistema-Ilaria Giatti

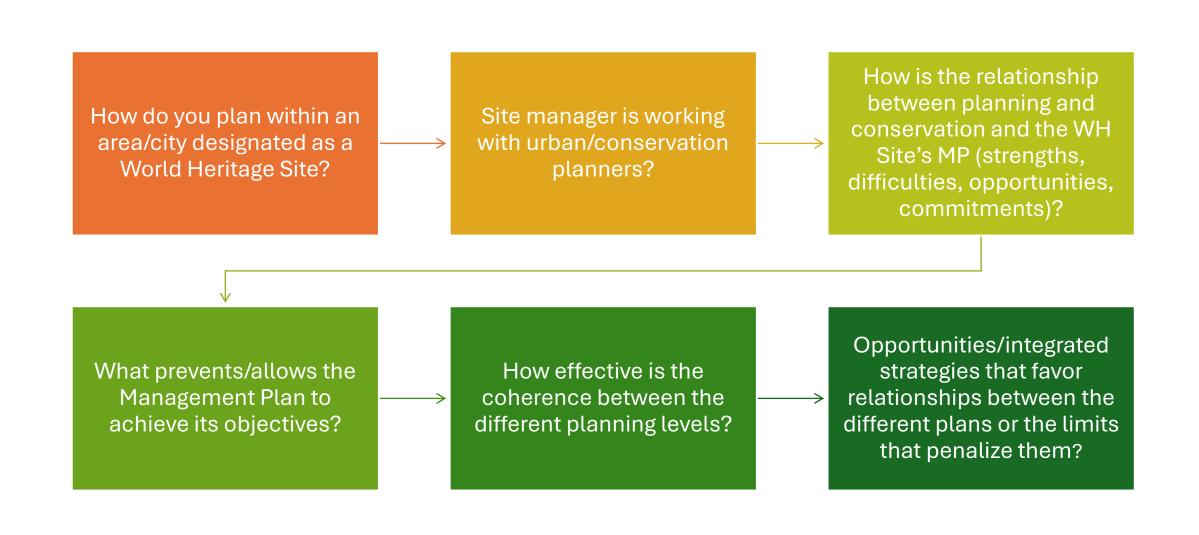






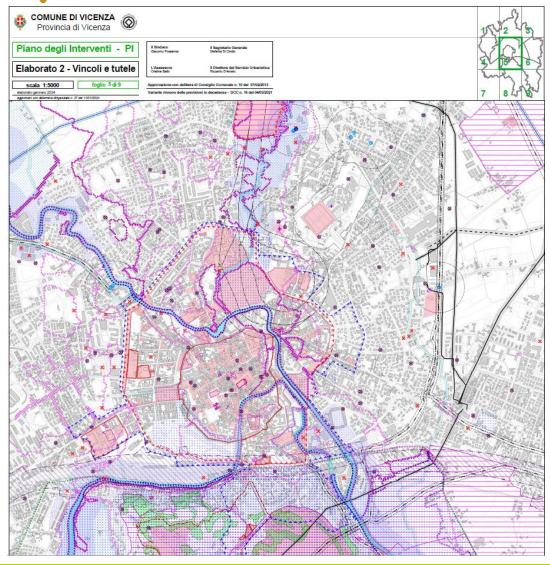


Some questions





Urban Planning: the Intervention Plan of the City of Vicenza



- drafting of specific regulations and/or plans useful for improving the "urban scene" and for valorization of open spaces;
- drafting of regulatory and procedural guidelines aimed at safeguarding the visual-perceptive integrity of
- components of the UNESCO Site and protection and enhancement of the attributes of Outstanding Universal Value (OUV)
- guidelines for a harmonious strategy for the development of the tourist-cultural offer, for safety and welcome;
- definition of a unitary action for the management and strengthening of the system of social functions and services, administrative, cultural and sporting;
- definition of design indications for some areas of transformation of the Historic Centre.







COMUNE DI VICENZA

Provincia di Vicenza

Piano degli interventi - Pl

Elaborato 7

PRONTUARIO PER LA QUALITÀ
ARCHITETTONICA
E LA MITIGAZIONE AMBIENTALE

elaborato luglio 2024

aggiornato con determina dirigenziale n. 1418 del 09/07/2024

II Sindaco

II Segretario Generale

Giacomo Possamai Stefania Di Cindio

L'Assessore

Il Direttore del Servizio Urbanistica

Cristina Balbi Riccardo D'Amato

Approvazione con delibera di Consiglio Comunale n. 10 del 07/02/2013

Variante per il rinnovo delle previsioni urbanistiche in decadenza - DCC n. 16 del 04/03/2021

Il catalogo dei colori ha valore orientativo per la scelta dei cromatismi, non sostituisce gli studi e le indagini per il rilievo delle cromie presenti sul fronte, nonché la campionatura da realizzarsi sulla facciata dell'intervento.

Art.8 bis Promozione della qualità nella Città Storica

Viene istituita una Commissione intersettoriale per la qualità architettonica e urbanistica nella Città Storica,
 convocata su richiesta del Servizio comunale competente, quale organo consultivo tecnico-scientifico per la
 definizione di criteri applicativi della disciplina della Città Storica nel caso di interventi di particolare complessità.

La Commissione può essere convocata anche al fine di valutare l'impatto degli interventi sugli attributi della Eccezionale Valore Universale del Sito Patrimonio Mondiale UNESCO.

Viene istituito un sistema informativo della Città Storica a progressiva implementazione, a partire dal Geo
Data Base delle Unità Edilizie, attraverso l'inserimento delle informazioni tecniche, culturali, visive fornite
dagli interventi.

Art.8 ter Programma di riqualificazione percettiva della Città storica

Il Comune elabora un Programma generale di riqualificazione percettiva della Città storica, articolato per gli ambiti individuati e per specialità: riqualificazione della scena urbana, colore, pavimentazioni, verde, illuminazione degli spazi, degli edifici e dei manufatti, affacci sullo spazio pubblico, plateatici e dehors, segnaletica stradale, turistica, targhe toponomastiche.

Per quanto riguarda i più diretti rapporti con le componenti del Sito Patrimonio Mondiale UNESCO, il programma farà riferimento prioritariamente alle disposizioni per il Programma di Controllo e riqualificazione indicate nella Tav.10.2:

- Ambiti di controllo diretto dell'immediato contesto
- Accessi Punti privilegiati di controllo ampio
- Assi urbani e Ambiti prioritari nel programma di riqualificazione percettiva

Dal Programma generale saranno selezionati gli interventi in relazione alle priorità evidenziate e con riferimento quinquennale da inserire nel Piano come articolazioni temporali del programma generale anche promuovendo iniziative sperimentali di "salvaguardia e cura dello spazio urbano".



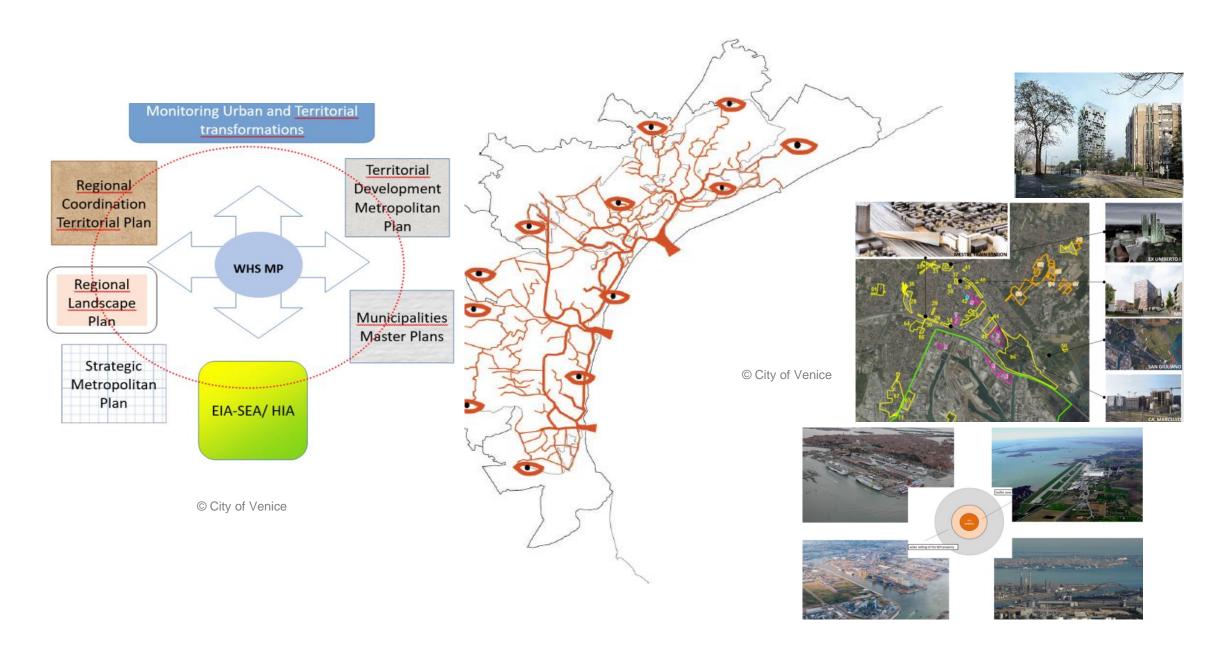








Venice and its Lagoon- an example of integration HIA on EIA procedures



Common challenges World Heritage sites are facing

- To be effective, the Management Plan must have a real impact on the policies and interventions
 of all the interested parties, not limiting itself to provide recommendations, but defining better
 tools, concrete means and timing to improve the effectiveness of the protection and the
 management system;
- Legal value of the MP? Not easy to introduce new legislation = recognition of the MP in the current planning instruments and in the spatial and sector plans (conservation plans, spatial plans, tourism plans, environmental plans, etc.);
- Clear role&structure appointed to WHS protection and management;
- Shared process of the MP for its approval and implementation (GOVERNANCE- MANAGEMENT-COORDINATION);
- Involvement of communities in decision making process is essential.



